

State of the City Budget Summary

Explanation of Percentage

Percentage in required statement is based on the increase in the total amount of property taxes raised compared to last year, NOT the rate itself.

This includes commercial and new properties so the amount of increase differs for each taxpayer based on appraisal.

Last year was our lowest rate in 13 years.

The rate difference from last year's rate is .0569 cents.

FY 23-24 Calculated Rates

No New Revenue Total Tax Rate: .3815 Voter Approval Total Tax Rate: .3990 Di minimis Total Tax Rate: .4979

Proposed Tax Rate FY 23-24 is the Di minimis Rate

No New Revenue M&O Rate: .3043 Voter Approval M&O Rate: .3149 Interest & Sinking Rate: .0841

Tax Rate Range over last 13 years: .4441 - .5303 Proposed Rate for FY 23-24 Total Tax Rate 0**.4979** per \$100

Taxable Value \$456,578,012

Maintenance & Operations (M&O)-0.4138 Interest & Sinking (I&S) Debt Service-0.0841

Maintenance & Operations (M&O) Tax Rate is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus the applicable percentage by law. The rate accounts for such things as salaries, utilities and day-to-day operations. Interest & Sinking (I&S) pays debt service for Capital Improvements.



LAST YEARS PROPERTY TAX RATE .4441 THIS YEAR'S PROPERTY TAX RATE .4979

DIFFERENCE: 12.81% INCREASE IN RATE

	General	Debt	
Tax Year	Fund M&O	Service I&S	Total
2022	0.3961	0.1036	0.4441
2021	0.3463	0.1211	0.4674
2020	0.3700	0.1603	0.5303
2019	0.4036	0.1120	0.5156
2018	0.4065	0.1200	0.5262
2017	0.3777	0.1222	0.4999
2016	0.3878	0.1142	0.5020
2015	0.3781	0.1273	0.5054
2014	0.3635	0.1419	0.5054
2013	0.3650	0.1468	0.5118
2012	0.3654	0.1541	0.5195
2011	0.3454	0.1240	0.4694
2010	0.3134	0.1326	0.4460
2009	0.2880	0.2197	0.5077

Tax Rate Range over last 13 years: .4441 - .5303

	Budget Comparison Information									
	2021-2022 Approved	2022-2023 Approved	2023-2024 Proposed	Increase (Decrease)	Percentage Change					
Total Budget	\$2,427,874	\$2,769,767	\$3,519,454	\$749,687	27.1%					
Property Tax Budget										
M&O Maintenance & Operations	\$1,047,563	\$1,282,633	\$1,889,320	\$606,687	47.3%					
I&S Debt Service	\$366,329	\$390,252	\$383,982	(\$6270)	(1.6%)					
Total	\$1,413,892	\$1,672,885	\$2,273,302	\$600,417	35.8%					

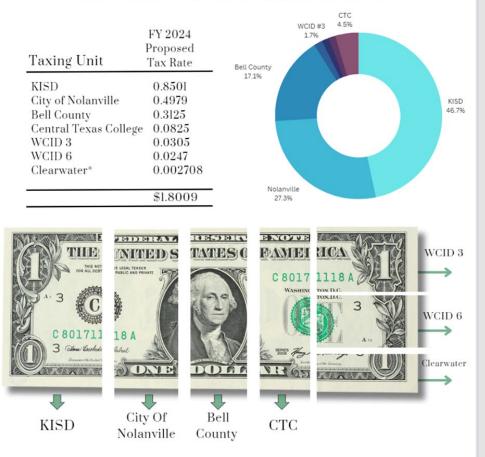
This budget will raise more revenue from property taxes than last year's budget by an amount of \$606,687, which is a 30.5% percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$177,375.

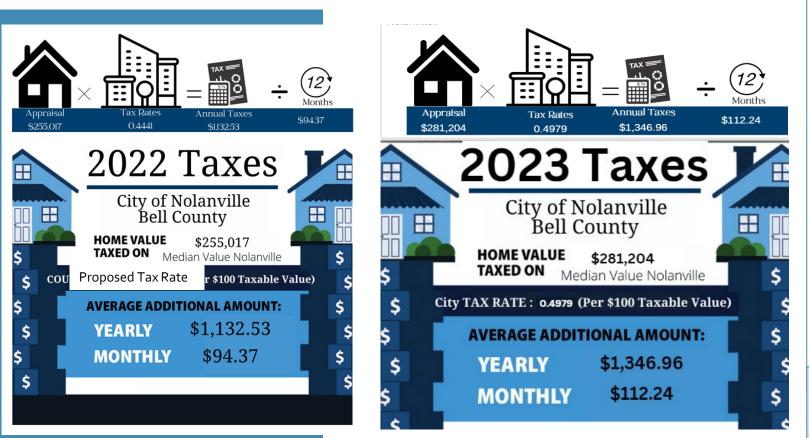
> This required statement compares the No New Revenue Rate to the Di minimis from the tax worksheet. This percentage is related to the budget amount raised in comparison to last year.

Tax Rate Comparisons

Tax Rate Comparisons	City	Proposed FY 24 Total Rate
Companeone	Nolanville	4979
Neighboring Cities	Harker Heights	.5250
Lowest	Belton	.5400
Proposed	Temple	.6130
Tax Rate in	Killeen	.6208
the Area	Copperas Cove	.6726

For every \$1,000 in property taxes paid by residents and businesses, the City receives approximately \$270





2023 CERTIFIED TAX ROLL SUMMARY

2023 Taxable Value: \$492,338,542

Last Year Taxable Value: \$413,105,595

2023 Total New Improvements: \$51,368,614 -New Loses: \$6,776,182

Last Year Total New Improvements: \$38,822,003 -New Loses: \$6,783,328

2023 Adjusted Values Taxable: \$456,578,012

2022 Adjusted Value:	\$376,691,128
2021 Adjusted Value:	\$302,501,542
2020 Adjusted Value:	\$253,092,964

2023 Total Exemptions: \$177,733,530

Last Year Total Exemptions: \$135,859,738

Record vote on tax rate adoption ordinance. The motion to adopt a tax rate that exceeds the no-new revenue tax rate must be made precisely as follows: "I move that the property tax rate be increased by the adoption of a tax rate of .4979, which is effectively a 30.5% percent increase in the tax rate."

Selected Course of Action

Blended Course of action #2 & #3

- Negotiated with City Ambulance for reduced quote to provide EMS service
- Arrangement was contingent that Fire Department providing EMT at First Response
- Contract is for two years and can be extended or City can transition to providing ambulance service

EMERGENCY MEDICAL SERVICES CRISIS IN CITY OF NOLANVILLE, TEXAS

Nolanville is left without EMS Transport Services due to a drastic increase in the contracted ambulance rate.

PROBLEM IDENTIFICATION: 1. Commercial EMS providers are restructuring their business models and funding to stay profitable due to shortfalls in payment and reimbursement for 911 calls 2. Smaller cities and Counties are being charged more subsidies to provide services due to the lower call volume and inability to collect 911 calls. 3. Di minimis rate is the only way to fund this public safety emergency, mostly due to property tax caps and State Mandated exemptions on DV property that are nearly 25% of Nolanville's Tax Roll. # 2 #3 #1 COURSE OF ACTION: COURSE OF ACTION: COURSE OF ACTION: **Pay Commercial** Do nothing and rely on Add EMS Rescue Services Contractor to continue to Mutual Aid to our Fire response perform the service. PRO: CON: PRO: CON: PRO: CON: Possible increase • BLS & Immediate Service will no We border Cities Zero feasibility as who own their own in response times Stabilization capability to be interrupted the amount EMS assets can be Strain on transport or required is not preformed relationships with provide Advanced sustainable. while waiting neighboring cities life safety isn't it does not provide for Mutual Aid Unpredictable possible, likely to a way towards a billing for take a year. sustaibale patients/insurance operation. NOLANVILLE

Nolanville requests resource assistance in the area of EMS Ambulance

Department Description

The City of Nolanville Fire Department was created in 2023 with the hiring of its first full time Fire Chief, Robert Cunningham. The department consists of a combination department with a mixture of paid and volunteer staffing.

Fire Suppression & Rescue vs. Advanced Life Support



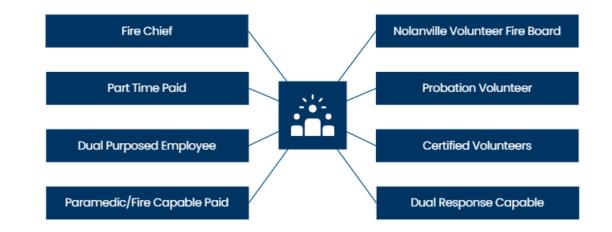
Fire Suppression & Rescue

Nolanville Fire Department will begin service to our citizens with a "Squad" that is capable of being utilized as a brush fire truck and as an EMS first response vehicle. WE will also go in service with a "Fire Engine" capable of providing fire suppression, EMS first response, and scene stabilization for incidents in town and on the interstate.



Emergency Medical

In addition to the first response capabilities we are looking forward and preparing for the future. The possibility of adding ALS capabilities to our EMS response, through ambulance services provided by our Fire Department, are there but are at least a year away and dependent on medical direction. **Combination Department**



Staffing Strategies

City Ambulance Contract \$275,000

Fire Department **Operational Cost** \$351,609

Total \$626,609

CAPITAL OUTLAY FIRE DEPARTMENT

Planned Purchases & Donations

Purchases made prior to October first are through a budget amendment to utilize unrestricted reserve. PPE is a nonnegotiable item and must be available for paid firefighters in accordance with Texas Commission on Fire Protection standards.

Leveraging donations for more than 50% of required fire ancillary equipment, for example, jaws of life, ladders, axes, etc., have offset some of the initial investment.

Working with Cooperative Purchasing Vendors and local fire fighting agencies for reduced prices on unclaimed or used equipment.





CAPITAL OUTLAY FIRE DEPARTMENT

Vehicle Planning

- Initial investment in pumper trucks will be used from outside agencies
- Capital Outlay in subsequent years must be funded in order to maintain department readiness
- Vehicle maintenance budget will need to be adequately funded to keep up repairs on the used inventory

Main Station



Flex Units











PERSONNEL PRIORITIES

Personnel	2017-	2018-	2019-	2020-	2021-	2022-	2023-
	2018	2019	2020	2021	2022	2023	2024
City Manager	1	1	1	1	1	1	1
City Secretary	1	1	1	1	1	1	1
Finance Director	.5	*	*	*	*	*	*
Admin. Assistant	1	1	1	1	1	1	1
Community Outreach					1	1	1
Court Clerk	1	1	1	1	1	1	1
Police Chief	1	1	1	1	1	1	1
Police Admin	0	*	1	1	1	1	1
Police Officers	7	8	9	9	10	10	10
Public Works Director	1	1	1	1	1	1	1
Public Works Labor	1	1	2	2	2	3	4
Planning Coordinator					1	1	1
Seasonal Labor	*	*	*	*	*	*	*
Inspectors		*	*	*	*	*	*
Fire Chief							1
Fire Fighters							*
Total Full Time	*15.5	*16	*18	*18	*21	*22	*24
Personnel							

*Part Time not counted in total, personnel in this category do not receive healthcare or retirement benefits.

Salaries FY 23-24

COLA/Merit Increase: 5%

No changes to retirement or healthcare plans.

Budget includes the following personnel additions:

Fire Department Personnel Public Works Assistant

Last Year Salaries FY 22-23: \$1,638,941

This Year Salaries FY 22-24: \$2,073216

Difference: \$434,275

Cost of Living and Merit raises are needed to retain talent.

Expenditures

The department's capital replacement for vehicles is on target. The strategy calls for a 1.5 vehicle for the budget. The department buffered the impact of the increased cost of the fleet by shopping for used in "like new condition." Maintaining a competitive salary for Police Officers continues to be the biggest struggle. Below are examples of recruiting strategies for some of the larger metropolitans. This is documented to keep potential incentives that will lead to recruiting ideal future candidates for subsequent budget years.

NOLANVILLE POLICE OFFICER STAFFING CHALLENGES



Signing Bonus & Pay Increase

The Austin Police Department is offering a \$15k Signing Bonus to all new recruits and lateals. Additionally, our police officer base sealary pay scale has increased to \$65,411 - \$100,852. Officers may calify to earn monthly incentives such as: shift differential, bilingual pay, education pay, etc. Salaries will also increase with promotional and overtime opportunities. We are hiring through 2024. Apply todard

FAO CONTACT

APPLY NOW

Scroll down to see a list of Upcoming Events!

AUSTIN, TEXAS

ACADEMY



Salary

Police officer pay is outlined in the charts below. Salary figures reflect base pay and do not include overtime which officers are eligible for after graduating and completing their required 3 month Field Training period. Incentive pay is also not reflected in the charts below.

CAREERS +

Regular Academy

During academy (approximately 8 months)	\$50,000/year rate
At graduation	\$65,411/year
AL 1 year anniversary of graduation	\$73,404/year
At 2 year anniversary of graduation	\$81,016/year
At 6 year anniversary of graduation	\$86.680/year
At 10 year anniversary of graduation	\$92,756/year



BASIC REQUIREMENTS

You must meet at least ONE of these requirement



DEBT SERVICE INTEREST & SINKING (I&S) RATE

Debt Service

The City's outstanding indebtedness will be 3,075,000 as of October 1,

2023. Interest and Sinking (I&S) is collected from property tax revenue and pays the principal, interest, and fees on the current debt. The I&S component for FY 23-24 is **\$0.0841** per \$100 of assessed valuation.

Description of Debt Service	Principal or Contract Payments to be Paid	Interest to be Paid	Total Payments
General Obligation Refunding Bonds Series 2016, Chase	\$185,000	\$13,408	\$198,408
Tax Note (7 Year) Series 2017, BBT	\$75,000	\$776	\$75,776
General Obligation 2020, Chase	\$90,000	\$19,847	\$109,847
State Infrastructure Bank 2023, SIB		\$19,975	Funded with Balance from Debt Service Account

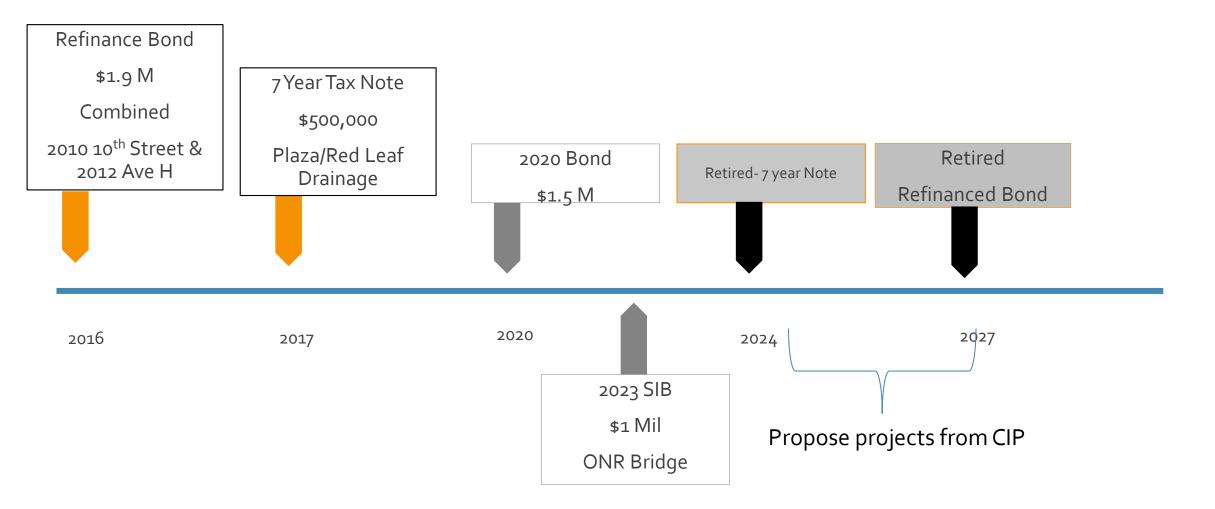
- September of 2016, the City consolidated the 2007 Series Bond and 2012 Certificate of Obligation to take advantage of low interest rates and secured a 1.73% refinanced bond with Chase.
- Council approved a 7-year Tax Note at 2.07% from BBT in March 2017 to complete several road repair and drainage issues.
- Council approved bond financing for capital improvement projects in July 2020 for \$1.5 mil at 1.68% for 15 years (Callable) for Capital Infrastructure Improvements.
- Council approved financing from the TxDOT State Infrastructure Bank to fund July 2023 for \$1 mil to fund the match and potential overmatch requirements for Old Nolanville Road Bridge Project. The Loan is Callable at anytime interest rate is 3.56%-4.12% for a payback period between 7-15 years. Unused funds can be returned at the conclusion of the project.

4,031 Payment FY 22-23: \$390,298 0841 Payment FY 21-22: \$396,564 Payment FY 20-21: \$397,736

TOTAL FY 2023-2024 Payment:\$384,031Interest & Sinking Rate (I&S):\$0.0841

LAST YEAR: 0.1036

Debt Service



CAPITAL INFRASTRUCTURE PLAN (CIP)

&

CAPITAL OUTLAY

FY 23-24 Project List

ITEM	Department	Strategy/Provision	Cost
Public Safety Facility	Fire Department	Public Safety on South Side of Interstate. Prepositioned at City Hall during build up phase.	\$100,000 Professional Services Bond for Construction in Summer 2024 Synchronize timing of Bond Retirement
Facility Expansion SMART Museum BGCA / Park Gymnasium	Parks & Recreation	Focus on Design in FY 23-24, construct at the conclusion of the Public Safety Annex to determine funds available from bond and operating budget.	\$160,000 Professional Services
Railroad Siding Relocation Reduce blocking of intersections	Public Works	Focus on application submission to KTPMO for TxDOT Funding.	20% Match and 100% Engineering if awarded. Project cost is at least \$5,000,000
Combined Large Park Project	Parks & Recreation	Apply for TPW grant funding Oct 2023 and implement with normal park outlay operational budget, increase this line item incrementally in subsequent years.	\$1,500,000
Warriors Path	Public Works	Focus on application submission to KTPMO for TxDOT Funding.	Consider preliminary engineering to ensure project is ready in the event that funding becomes available.

Note: Fox Park and ONR are programmed for construction FY 23-24 These projects are for planning in the next fiscal.

	Project Description					
Project Partner	Project Description -	Professional Service	Construction	TOTAL	Provision	Constructio Yea
*	Transportation					
*	Railroad Safety & QZ N40-06	400,000	5,000,000	\$5,400,000	TIRZ & FHWA Category 9	202
*	Nolan Creek Trail I N40-11	340,000	1,332,300	\$1,672,300	TIRZ / Unfunded Category 9	Multi-ye
	Wildwood Trail N40-13	50,000	400,000	\$450,000	TIRZ / Unfunded Category 9	202
*	Pleasant Hill Class II Lane N40-09	311,100	2,013,400	\$2,324,500	TIRZ / Unfunded Category 7	202
*	Warrior's Path N40-07		5,703,255	\$5,703,255	TIRZ / Unfunded Category 7	202
*	Levy Crossing (Low Water Crossing)			\$7,000,000	TIRZ Future MPO Project	203
	Nola Ruth Access Road Interchange			\$10,000,000	TIRZ Future MPO Project	203
*	FM 439 Improvements			\$3,000,000	TIRZ Future MPO Project	202
	Private Road (Jackrabbit/FM 439) Reliver			\$5,000,000	TIRZ Future MPO Project	20
*	· · · · · · · · · · · · · · · · · · ·	4.555.000	0.440.000		,	
	Jackrabbit Class II Lane N4012	4,555,800	3,410,000 Project Total	\$3,400,000 \$43,950,055	TIRZ	20
			Funded \$			
			Tunaca 🏻 🏺			
roject		Professional				Estimate
Partner	Project Description - Facility	Service	Construction	TOTAL	Provision	Ye
*	SMART Museum Expansion	170,000	1,500,000	\$1,670,000	TIRZ / Bond	202
	Large Community Park Master Plan	150,000	1,000,000	\$1,150,000	TIRZ / Bond / TPW	20
	BGCA Facility Expansions	170,000	1,500,000	\$1,670,000	TIRZ / Bond / Partnership	2024/20
*			,,		· · · ·	
	Public Safety Annex (South Side)	100,000	1,400,000	\$1,500,000	TIRZ / Bond	2024/20
*						
*	Multi Plex Recreational Facility	300,000	10,000,000	\$10,300,000	TIRZ / Bond / TPW	203
*	Multi Plex Recreational Facility	300,000	10,000,000 Project Total	\$10,300,000 \$16,290,000	TIRZ / Bond / TPW	203
*	Multi Plex Recreational Facility	300,000		\$16,290,000	TIRZ / Bond / TPW	203
*			Project Total	\$16,290,000	TIRZ / Bond / TPW	203
Project	Project Description - Economic	Professional	Project Total Funded \$	\$16,290,000	_	Estimate
Project Partner	Project Description - Economic Development	Professional Service	Project Total Funded \$ Construction	\$16,290,000 TOTAL	Provision	Estimate Ye
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Project Partner	Project Description - Economic Development	Professional Service	Project Total Funded \$ Construction	\$16,290,000 TOTAL	Provision	Estimato Ye
Project Partner	Project Description - Economic Development Nolan Creek - Recreational Tourism	Professional Service 0	Project Total Funded \$ Construction 0	\$16,290,000 TOTAL \$2,000,000	Provision TIRZ / EDC	Estimato Ye Multi-year
Project Partner	Project Description - Economic Development Nolan Creek - Recreational Tourism Main Street Façade Improvements	Professional Service 0	Project Total Funded \$ Construction 0 0	\$16,290,000 TOTAL \$2,000,000 \$350,000	Provision TIRZ / EDC EDC / TIRZ	Estimat Ye Multi-year Multi-year
Project Partner	Project Description - Economic Development Nolan Creek - Recreational Tourism Main Street Façade Improvements Main Spur District Improvements	Professional Service 0 0 0	Project Total Funded \$ Construction 0 0	\$16,290,000 TOTAL \$2,000,000 \$350,000 \$400,000	Provision TIRZ / EDC EDC / TIRZ EDC / TIRZ	Estimato Ye Multi-year Multi-year Multi-year
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Project Partner * * * * * * * * * * *	Project Description - Economic Development Nolan Creek - Recreational Tourism Main Street Façade Improvements Main Spur District Improvements Main Street Programming SMART Museum Programming Jackrabbit Mulit-Modal Site Digital Fiber Water & Wastewater Improvements I 14 Waste Water Plant Expansion Unidentified Programming & Projects Drainage Improvements - Floodplain Recovery/Protection	Professional Service 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Project Total Funded Construction Construc	\$16,290,000 TOTAL \$2,000,000 \$350,000 \$400,000 \$50,000 \$2,000,000 \$2,000,000 \$2,100,000 \$2,100,000 \$2,100,000 \$13,000,000 \$100,000 \$100,000 \$100,000 \$100,000 \$100,000 \$100,000 \$100,000	Provision TIRZ / EDC EDC / TIRZ EDC / TIRZ EDC / TIRZ EDC / M&O / TIRZ TIRZ / EDC TIRZ / EDC TIRZ / EDC EDC / TIRZ / WCID 3 WCID 3/ TIRZ	Estimate Ye Multi-year Multi-year Multi-year Multi-year 2035 2024 TBD 2030 TBD
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Capital Improvement Plan Project List 2024 – 2030

Tax Increment Reinvestment Zone added to Plan

GENERAL FUND CAPITAL REPLACEMENT PROGRAM

Capital Outlay Shortfall

Past strategy included allocating un-forecasted revenue to projects as it became available.

General Fund Capital Improvements is needed to avoid critical shortfalls in Department's Capital Equipment, fund new equipment (such as fire safety), maintain facilities and continue to progress on street conditions.

Priorities include adding a used Pumper Truck to the inventory and funding a Car and ½ for PD Fleet Management Strategy.

		# of				Original or Last
		Units				Original
Item hu Department	Service Life	ln Dont	ltem Cost	Cost/	2023-2024	Purchase
Item by Department ADMINISTRATION	Life	Dept.	Cost	Year	Budget	Year
Toyota, Sienna miles: 52,856	10	1	\$23,000	\$2,300		2017
File Server	5	2	\$22,000	\$8,800		2017
TOTAL			\$45,000	\$11,100	\$0	
PUBLIC WORKS				,,,,,		
John Deere 790 Tractor	10	1	\$38,000	\$3,800		2000
Mower, Zero Turn, SCAG 61"	7	2	\$12,000	\$3,429		2022
Mower, Zero Turn, SCAG 48"	7	1	\$6,600	\$943		2018
16' C&M Utility Trailer	15	1	\$3,000	\$200	\$12,000	2005
Utility Trailer Dump 14FT	15	1	\$6,000	\$400		2000
Utility Trailer Dump 16FT	15	1	\$15,000	\$1,000		2021
Dodge, Ram 2500: 25,723	10	1	\$45,000	\$4,500		2020
Dodge Ram 1500; miles 38,240	7	1	\$28,000	\$4,000		2019
F150; miles 110,463	7	1	\$25,000	\$3,571		2007
F250; miles 81,925	7	1	\$25,000	\$3,571		2011
SALSCO Paver	20	1	\$50,000	\$2,500		2022
Skid Steer w/accessories	20	1	\$100,000	\$5,000		2022
Mahindra Tractor 4530 w loader	10	1	\$55,000	\$5,500		2006
Backhoe CAT 420E	20	1	\$70,000	\$3,500		2010
TOTAL			\$478,600	\$41,914	\$12,000	
PUBLIC SAFETY						
Chevy Silvarado 6500 Brush: miles 4239	10	1	\$200,000	\$20,000		2020
International-Terra Star (2014)	10	1	\$45,000	\$4,500		2023
Used Pumper (TBD)	10	-	\$ 12,000	\$ 1,000	\$130,000	2020
Freightliner Pumper (1996)	4	1	\$330,000	\$82,500	<i><i><i>q</i>120,000</i></i>	2023
TOTAL	1	1	\$575,000	\$182,057	\$130,000	2025
POLICE			\$375,000	¢102,007	\$150,000	
File Server	5	2	\$15,000	\$3,000		2020
Patrol Vehicles	5	8	\$65,000	\$104,000		
Ford Explorer 19-03 (2019); miles 100,612						2019
Ford Explorer 17-05 (2017); miles 158,319					\$80,000	2017
Ford Explorer 17-09 (2017); miles 59,882						2017
Chevy Tahoe 18-20 (2020), miles 54,675						2020
Ford Inter Sedan 19-06 (2019); miles 46,651						2019
Ford Crown Sedan (2008); miles 35,000						2021
Chevy Silverado 21-01 (Code) (2021) miles 11	,672					2021
Ford Explorer Hybrid 22-02 (2021): miles 12,5						2021
TOTAL			\$80,000	\$107,000	\$80,000	
GRAND TOTAL			\$603,600	\$342,071	\$222,000	

Capital Outlay Strategy

Priority is expanding Public Safety capability internally.

Start Bond process for combined Facility Utilizing combination of TIRZ funding & Ad Valorum Tax.

Complete Fox Park with allocated Operational Capital Outlay & TPW Grant Funding.

Apply for Grant Funding for the following: Large Park Grant split between Wildwood, Pecan Park, Meyers Park Donation, and The ENCLAVE/School pocket park.

Incremental Improvements to City Hall Through facilities operational budget (AC Replacementnt.

Department	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	Budgeted
Facilities						
City Hall Improvements	\$10,000			\$100,000	\$120,000	
Community Centers		\$10,000) \$10,000	\$80,000	\$1,000,000)
Wonderpass Lighting				\$380,000		
Interstate Monument Sign					\$80,000)
Information Technology						
Server	\$18,000			\$22,000		
Security Cameras						
Multi-Media Requirements		\$16,000)			
City Phone Application			\$12,000			
Administration						
Furniture & Equip.		\$2,000)			
Administrative Vehicle		\$14,000)	\$23,000		
Municipal Court						
Security Improvements			\$40,000			
Police Department						
Automobile Cameras/Radios	\$12,000					\$9.000
Equipped Police Vehicles	\$45,000		\$40,000	\$65,000		\$80,000
Weather Siren	, ,,,,,	·)		, <u>,</u>		, ,
Radars	\$5,000					
Public Safety/Fire Departmen	t					
Brush Truck				\$220,000		
Brush Truck					\$40,000)
Used Fire Trucks					\$10,000	\$150,00
Misc. FD Accessories					\$100,000	\$60,00
Public Works						
Mower/ATV		\$5,000)	\$7,000		
Truck	\$45,000			\$48,000		
Wood Chipper	, .,		\$40,000	+ , • • •		
Trailer			\$12,000			\$12,00
Bobcat/road repair accessories				\$150,000		, ,,
Parks						
Grant Matching Funds & Equip	\$140,000	\$140,000	\$240,000	\$200,000	\$300,000	\$300,00
Total	\$275,000	\$262,000	\$394,000	\$1,295,000	\$1,650,000) \$611,00

THANKYOU